

Menopause at Work Policy (H38)

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Version 1 Page 1 of 25



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rteasonable Auju	Strient Folicy (LD4)				

Amendment History

Issue	Status	Date	Reason for Change	Authorised
1	New Policy	March 2021		

Version 1 Page 2 of 25



Rapid (E)quality Impact Assessment (EqIA) (for use when writing policies)

Policy Title (and	Policy Title (and number) Menopause Policy				Version and Date	V1 Feb	2021	
Policy Author	Policy Author People Hub							
	vancing equality	y. Consider the na	_	•	licies do not discrimina mpact, not the number		J	
Patients/ Service	e Users 🗆 S	taff 🗵 Other, p	lease st	ate				
	Could the policy treat people from protected groups less favorably than the general population? PLEASE NOTE: Any 'Yes' answers may trigger a full EIA and must be referred to the equality leads below							
Age	Yes □ No⊠	Gender Reassig	gnment	Yes □ No⊠	Sexual Orientation		Yes □ No⊠	
Race	Yes □ No⊠	Disability		Yes □ No⊠	Religion/Belief (non)		Yes □ No⊠	
Gender	Yes □ No⊠	Pregnancy/Mate	ernity	Yes □ No⊠	Marriage/ Civil Partn	ership	Yes □ No⊠	
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		vidualised and per					No□ NA ⊠	
	<u>.</u>	act on an individua	al's indep	pendence or au	utonomy ⁷ ? Yes \square No \boxtimes NA \square			
EXTERNAL FA								
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Who was cons	ulted when dra	fting this policy?						
Patients/ Service		rade Unions 🖂			cluding Trust Equality G	Groups)	\boxtimes	
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What were the	recommendati	ons/suggestions	?					
Does this docu	Does this document require a service redesign or substantial amendments to an existing Yes □ No⊠							
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	Please list all	actions identified	to addre	ss any impacts				
Action					Person responsible	Comp	letion date	

Please contact the Equalities team for guidance: For Torbay and South Devon NHS Trusts, please call 01803 656676 or email pfd.sdhct@nhs.net This form should be published with the policy and a signed copy sent to your relevant organisation.

- 1 Consider any additional needs of carers/ parents/ advocates etc, in addition to the service user
- ² Travelers may not be registered with a GP consider how they may access/ be aware of services available to them
- ³ Consider any provisions for those with no fixed abode, particularly relating to impact on discharge
- ⁴ Consider how someone will be aware of (or access) a service if socially or geographically isolated
- ⁵ Language must be relevant and appropriate, for example referring to partners, not husbands or wives
- ⁶ Consider both physical access to services and how information/ communication in available in an accessible format
- ⁷ Example: a telephone-based service may discriminate against people who are d/Deaf. Whilst someone may be able to act on their behalf, this does not promote independence or autonomy

Version 1 Page 3 of 25



Contents

1.	POLICY STATEMENT	5
2	PURPOSE	5
3	SCOPE	5
4	EQUALITY AND DIVERSITY STATEMENT	6
5	DEFINITIONS	6
6	ROLES AND RESPONSIBILITIES	6
7	SYMPTOMS	7
8	RELEVANCE OF MENOPAUSE TO THE TRUST	8
9	MANAGING MENOPAUSE IN THE CONTEXT OF THE WORKPLACE	8
10	LEGISLATIVE COMPLIANCE	9
11	ARCHIVING ARRANGEMENTS	9
12	REFERENCES	9
13	CONTACT DETAILS	10
14	MONITORING, AUDIT AND REVIEW PROCEDURES	10
15	APPENDIX 1 – Manager's Guidance for Colleague Discussions	11
16	APPENDIX 2 – Confidential Colleague Discussion Template (also consider	
the	use of Appendix 3 Risk Assessment)	14
17	APPENDIX 3 - Risk Assessment	15
18	APPENDIX 4 - Menopause Advise Sheet - How To Talk To Your GP About	
Mer	1opause	24



1. POLICY STATEMENT

- 1.1. The Trust is committed to providing an inclusive and supportive working environment for everyone who works here.
- 1.2. Menopause is a natural part of every woman's life, although for some individuals the transition can be difficult particularly in the context of the workplace. With the right support, it can be much better. Whilst every woman does not suffer with symptoms, supporting those who do will improve their experience at work and may improve organisational outcomes.
- 1.3. Menopause should not be taboo or stigmatised. We want everyone to understand what menopause is, and to be able to talk about it openly, without embarrassment. This is not just an issue for women, men should be aware too.
- 1.4. The changing age of the UK's labour market means that between 75% and 80% of menopausal women are in work. The Trust acknowledges that it is heavily reliant on the 41-60 year old female bracket of its workforce. Research shows that the majority of women are unwilling to discuss menopause-related health problems with their line manager, nor ask for the support or adjustments that they may need.
- 1.5. This policy sets out the guidelines for members of staff and managers on providing the right support to manage menopausal symptoms at work.

2 PURPOSE

The aims of this policy are to:

- 2.1. Foster an environment in which colleagues can openly and comfortably instigate conversations, or engage in discussions about menopause.
- 2.2. Educate and inform managers about the potential symptoms of menopause, and how they can support women at work.
- 2.4. Ensure that women suffering with menopause symptoms feel confident to discuss it, and ask for support and any reasonable adjustments so they can continue to be successful in their roles.
- 2.5. Reduce any absenteeism, presenteeism, performance issues and turnover that may arise due to menopausal symptoms.

3 SCOPE

- 3.1 This policy applies to all staff employed by Torbay & South Devon NHS Foundation Trust, together with those on a joint contract with the organisation and another employer.
- 3.2 Although not employees of the Trusts, bank staff, agency staff and outside contractors will be required to comply with the policy.

Version 1 Page 5 of 25



4 EQUALITY AND DIVERSITY STATEMENT

- 4.1 The Trust is committed to preventing discrimination, valuing diversity and achieving equality of opportunity. No person (staff, patient or public) will receive less favourable treatment on the grounds of the nine protected characteristics (as governed by the Equality Act 2010): sexual orientation; gender; age; gender re-assignment; pregnancy and maternity; disability; religion or belief; race; marriage and civil partnership. In addition to these nine, the Trust will not discriminate on the grounds of domestic circumstances, social-economic status, political affiliation or trade union membership.
- 4.2 The Trust is committed to ensuring all services, policies, projects and strategies undergo equality analysis.

5 DEFINITIONS

- Menopause is defined as a biological stage in a woman's life that occurs when she stops menstruating, and reaches the end of her natural reproductive life. Usually, it is defined as having occurred when a woman has not had a period for twelve consecutive months (for women reaching menopause naturally). The average age for a woman to reach menopause is 51, however, it can be earlier or later than this due to surgery, illness or other reasons. Around 1 in 100 women experience the menopause before 40 years of age. This is known as premature menopause or premature ovarian insufficiency.
- 5.2. **Perimenopause** is the time leading up to menopause when a woman may experience changes, such as irregular periods or other menopausal symptoms. This can be years before menopause.
- 5.3. **Postmenopause** is the time after menopause has occurred, starting when a woman has not had a period for twelve consecutive months.

6 ROLES AND RESPONSIBILITIES

- 6.1 All staff are responsible for:
 - Taking personal responsibility to look after their health;
 - Being open and honest in conversations with managers/HR and Occupational Health;
 - If a member of staff is unable to speak to their line manager, or if they perceive their line manager is not supporting them, they can speak to the People Hub, OH, or their Union:
 - Contributing to a respectful and productive working environment;
 - Being willing to help and support their colleagues;
 - Understanding any necessary adjustments their colleagues are receiving as a result of their menopausal symptoms.

6.2. Line Managers should:

- Familiarise themselves with the Menopause Policy and Guidance;
- Attend menopause training events run by the Trust to gain a better understanding of the transition
- Be ready and willing to have open discussions about menopause, appreciating the personal nature of the conversation, and treating the discussion sensitively and professionally;

Version 1 Page 6 of 25



- Provide employees with support and guidance and sign post them to the information provided at Appendices 1 and 4.
- Document conversations and record any actions/adjustments required using the form provided at Appendix 2
- Undertake a work-based risk assessment utilising the checklist provided at Appendix 4 documenting any actions/adjustments to be implemented;
- Ensure ongoing dialogue and review dates;
- Ensure that all agreed adjustments are adhered to.
- Where adjustments are unsuccessful, or if symptoms are proving more problematic, the Line Manager may:
 - Discuss a referral to Occupational Health for further advice;
 - Review Occupational Health advice, and implement any recommendations, where reasonably practical;
 - Update the action plan, and continue to review.

6.3. Occupational Health should (where applicable)

- Carry out a holistic assessment of individuals as to whether or not menopause may be contributing to symptoms/wellbeing, providing advice and guidance in line with up-to-date research;
- Signpost to appropriate sources of help and advice
- Provide support and advice to HR and Line Managers in identifying reasonable adjustments, if required;

6.4. People Hub

- Offer guidance to managers on the interpretation of this Policy and Guidance:
- Attend training sessions, and develop briefing sessions, for staff;
- Monitor and evaluate the effectiveness of this policy in respect of related absence levels and performance.

6.5. Employee Assistance/staff support and counselling service:

- Provide access to telephone counselling and face-to-face counselling for all members of staff.
- Refer/signpost to other agencies/resources as deemed appropriate.

6.6. Menopause Support Group:

- Provides members access to a safe space to share and support each other during menopausal phase in their lives.
- The Menopause Support Group can be contacted via Julie Turley Lister, email: <u>Julie.turley-lister@nhs.net</u> or Telephone – 01803 (6)56057

7 SYMPTOMS

7.1 Many women will experience menopausal symptoms. Some of these can be quite severe and have a significant impact on their everyday activities including work life.

Common symptoms include:

Version 1 Page 7 of 25



- Hot flushes
- Palpitations
- Headaches
- Night sweats
- Joint problems/osteoporosis
- Insomnia
- Difficulty sleeping
- Skin irritation
- Vaginal dryness
- Low mood or anxiety
- Depression
- Problems with memory and concentration

Menopausal symptoms can begin months or even years before a woman's periods stop and last around four years after the last period, although some women experience them for much longer.

8 RELEVANCE OF MENOPAUSE TO THE TRUST

- 8.1 78% of our workforce is female and 44% consists of females aged 41 and above. This means that a significant number of our staff will be experiencing menopausal transition whilst in employment. In addition, between 1% and 10% of women experience an early or premature menopause and so may be trying to deal with the same symptoms.
- 8.2 Statistics from the ONS (2017) indicate that women are now working at unprecedented levels and until much later in life, with more than 75% in employment and the number of those working over the age of 50 likely to increase rapidly over the next 5 years (Brewis et al, 2017).
- 8.3 Taking into account this labour market trend the Trust is invested in supporting this section of the workforce to remain as healthy, safe and productive as possible.

9 MANAGING MENOPAUSE IN THE CONTEXT OF THE WORKPLACE

- 9.1 The effects on a woman's physical and emotional health can significantly impact on how she undertakes her work and her relationships with colleagues. Furthermore, some working conditions and environments may aggravate symptoms.
- 9.2 The Trust recognises its responsibility to take into account any difficulties women may experience during the menopause and to provide support and advice in this regard.
- 9.3 Furthermore it recognises that menopausal transition is a very individual experience and that people can be affected in different ways and to different degrees, and therefore different levels and types of support and adjustments may be needed.
- 9.4 Consequently the Trust will take a proactive stance and will promote a greater understanding of the menopause and seek to eradicate any exclusionary or discriminatory practices.

Version 1 Page 8 of 25



- 9.5 The Trust will work proactively to make adjustments where necessary to support individuals experiencing the menopause and to ensure the workplace does not make their symptoms worse.
- 9.6 The Trust will carry out risk assessments which take the specific needs of individuals into consideration (including stress risk assessments) and to ensure that the working environment will not make their symptoms worse. The risk assessment will assist in identifying any potential adjustments which may be required. Particular issues to consider include temperature, ventilation and the materials used in any uniform which is provided. Welfare issues (including toilet facilities and access to cold water) should also be considered. See Appendix 3
- 9.7 Sickness/absence related to menopause will be managed in line with the Trust attendance policy. When recording sickness/absence a specific reason is available on ESR; in the Related Reason field when adding in an absence there is an option to state that it is related to the menopause.

10 LEGISLATIVE COMPLIANCE

- 10.1 This policy complies with current employment legislation: -
 - Section 2 of the Health and Safety Work Act 1974 requires employers to ensure 'the health and safety and welfare at work' of all employees'. Under the Act, employers are required to do risk assessments under the Management Regulations which should include specific risks to menopausal women if they are employed (see appendix 3)
 - The Workplace (Health, Safety and Welfare) Regulations 1992 place an overriding duty on employers to make workplaces suitable for the individuals who work in them.
 - The Equality Act (2010) This Act protects people from discrimination in the workplace because of 'protected characteristics' and includes both direct and indirect discrimination and harassment. The protected characteristics are: age disability gender reassignment marriage or civil partnership pregnancy and maternity race religion or belief gender sexual orientation.

11 ARCHIVING ARRANGEMENTS

11.1 The original of this policy/ strategy will remain with the author. An electronic copy will be maintained on ICON.

12 REFERENCES

- Brewis, J et al. (2017). The effects of menopause transition on women's economic participation in the UK, London: Department for Education.
- FOM, (2016, November). Guidance on menopause and the workplace, Faculty of Occupational Medicine of the Royal College of Physicians, retrieved from http://www.fom.ac.uk/health-at-work-2/information-for-employers/dealing-with-health-problems-in-the-workplace/advice-on-the-menopause

Version 1 Page 9 of 25



- Gaston, Claire (2018), The impact of the menopause on female employees at the Royal Devon and Exeter NHS Foundation Trust and organisational consequences, University of Exeter MSc Dissertation.
- Health and Safety at Work Act (1974), retrieved from https://www.legislation.gov.uk/ukpga/1974/37
- ONS (Office for National Statistics), 2013, Women in the labour market. Retrieved from: https://www.ons.gov.uk/employmentandlabourmarket/peopleinwork/employmentandemployeetypes/articles/womeninthelabourmarket/2013-09-25
- Wales TUC (2017). The menopause: a workplace issue. A report of a Wales TUC survey investigating the menopause in the workplace. Cardiff: Wales Trades Union Congress

13 CONTACT DETAILS

- 13.1 Any queries regarding this policy should be directed to the People Team within the Directorate of Workforce and Organisational Development.
 - People Hub Advice Line 01803 655754 (ext. 55754) or tsdft.humanresources@nhs.net

14 MONITORING, AUDIT AND REVIEW PROCEDURES

14.1 This policy will be monitored and audited on a regular basis. A full review will take place every two years by the Directorate of Workforce and Organisational Development unless legislative changes determine otherwise.

Version 1 Page 10 of 25



15 APPENDIX 1 – Manager's Guidance for Colleague Discussions

We recognise that every woman is different, and it is, therefore, not feasible to set out a structured set of specific guidelines.

All advice is given, and written, in accordance with the Faculty of Occupational Medicine (FOM) recommendations and best practice.

If an employee wishes to speak about their symptoms, or just to talk about how they are feeling (they may not recognise themselves that they are symptomatic), or if a male employee wishes to speak about a family member, please ensure that you:

- Allow adequate time to have the conversation;
- Find an appropriate room to preserve confidentiality;
- Encourage them to speak openly and honestly;
- Suggest ways in which they can be supported (see symptoms below) hand out the Menopause Advice Sheet (Appendix 2);
- Agree actions, and how to implement them (you should use the template at Appendix 1a to record the meeting, so that all parties agree what has been discussed, and the next steps, before the meeting ends). Ensure that this record is treated as confidential, and is stored securely.
- Agree if other members of the team should be informed, and by whom;
- Ensure that designated time is allowed for a follow up meeting. Do not rely on quick queries during chance encounters in the corridor or break room.

Symptoms Support

Symptoms can manifest both physically and psychologically, including, but not exhaustively or exclusively; support for women should be considered as detailed below:

Hot Flushes

- Request temperature control for their work area, such as a fan on their desk (where
 possible a USB connected desk fan to ensure environmentally friendly) or moving near a
 window, or away from a heat source;
- Easy access to drinking water;
- Be allowed to adapt prescribed uniform, such as by removing a jacket;
- Have access to a rest room for breaks if their work involves long periods of standing or sitting, or a quiet area if they need to manage a severe hot flush.

Heavy/light Periods

- Have permanent access to washroom facilities;
- Request an extra uniform;
- Ensure sanitary products are available in washrooms (as marked on a University map)/key points across the University, in order to obtain personal protection;
- Ensure storage space is available for a change of clothing.

Version 1 Page 11 of 25



Headaches

- -Have ease of access to fresh drinking water;
- Offer a quiet space to work;
- -Offer noise-reducing headphones to wear in open offices;
- -Have time out to take medication if needed.

Difficulty Sleeping

-Ask to be considered for flexible working, particularly suffering from a lack of sleep.

Low Mood

- Agree time out from others, when required, without needing to ask for permission;
- Identify a 'buddy' for the colleague to talk to outside of the work area;
- Identify a 'time out space' to be able to go to 'clear their head';
- Contact the Trust's Employee Assistance helpline on 0800 0314674

Loss of Confidence

- Ensure there are regular Personal Development Discussions;
- Have regular protected time with their manager to discuss any issues;
- Have agreed protected time to catch up with work.

Poor Concentration

- Discuss if there are times of the day when concentration is better or worse, and adjust working pattern/practice accordingly;
- Review task allocation and workload;
- Provide books for lists, action boards, or other memory-assisting equipment;
- Offer quiet space to work;
- Offer noise-reducing headphones to wear in open offices;
- Reduce interruptions:
- Have agreements in place in an open office that an individual is having 'protected time', so that they are not disturbed;
- Have agreed protected time to catch up with work.

Anxiety

- Promote counselling services provided by the Trust's Employee Assistance provider on 0800 0314674
- Identify a 'buddy' for the colleague to talk to outside of work their area;
- Be able to have time away from their work to undertake relaxation techniques;
- Undertake mindfulness activities such as breathing exercises, or going for a walk.

Panic Attacks

- Agree time out from others, when required, without needing to ask for permission;
- Identify a 'buddy' outside of work area;
- Be able to have time away from their work to undertake relaxation techniques;
- Undertake mindfulness activities such as breathing exercises, or going for a walk.

Discuss whether the member of staff has visited their GP. Depending on the discussion, this may be the next step suggested, particularly if the areas of difficulty are sleeping, panic attacks or anxiety.

Version 1 Page 12 of 25



If they have visited their GP, and are being supported by them, it may be helpful at this point to make an Occupational Health referral to give specific advice regarding the workplace.

Version 1 Page 13 of 25



16 APPENDIX 2 – Confidential Colleague Discussion Template (also consider the use of Appendix 3 Risk Assessment)

Member of staff' deta	ils:		
Name		Job Title	
Department/Division		Location (building/room number)	
Present at meeting (li and position)	ine manager name		
Date of discussion			
Summary of Discussion	on:		
Agreed Actions/Adjus	tments:		
J			
Date of next review mee	eting		
Signed (Member of staf	f)		
Signed (Manager)			



17 APPENDIX 3 – Risk Assessment

This document should be retained on the individual's e-file and reviewed by the individual and manager on a regular basis.

Agreed adjustments must be put in place to lower any risks to an acceptable level. (It may also be necessary to seek further guidance from People Hub and/or Occupational Health).

What are the hazards	Considerations	Who might be harmed and how including level of risk	What is already being done	What further action is necessary	Action by whom	Action by when	Date achieved
Information on menopause	Does the employee have access to information on menopause, relevant policies on attendance management, EAP, Occupational Health etc?						
Sickness reporting	Is there the facility for those who are not able to attend work due to menopausal symptoms to report these to a female manager or other point of						

Version 1 Page 15 of 25



	contact?			
Stress	Are there the appropriate mechanisms in place to deal with other related issues such as stress management? e.g. Counselling services, HSE Stress Management Standards			
Occupational health arrangement s	Has the employee been made aware of what facilities are in place for OH referral and support to remain in the workplace? Do they need a referral?			
Unions support /discussion groups	The employee has been made aware of other support mechanisms in the workplace which may be able to help?			

	Occupational Health, EAP Menopause Cafe			
		<u>Physical</u>		
Work stations	Are work stations / Locations easily accessible to toilet, and rest facilities?			
Facilities	Are there private washing and changing facilities available?			
	Is there access to sanitary products?			
	Do rotas, shifts and schedules ensure that workers have easy access to sanitary and washing facilities?			
Temperature	Are the employee/ employer aware of the workplace maximum and minimum temperature and is it implemented?			



	assessments been reviewed to take menopause			
Environment/ duties	Have workstation risk			
	Are the clothes provided made of natural fibres?			
	Is the employee aware of what additional uniform can be provided and how to get this?			
	Do uniforms and PPE equipment reflect the needs of the individual?			
	it regularly maintained? Is additional ventilation provided if necessary? E.g. Desk Fan, ability to open / sit by a window. How is this implemented?			
	Is ventilation available and is			



into account?			
Are there opportunities to switch to lighter or different duties?			
Do manual handling assessments take any issues around menopause into account?			
Are there flexible arrangements in place in relation to breaks?			
Can start and finish times be adjusted as part of a flexible working agreement?			
Is the role suitable for agile working? If not why not?			
Is there access to natural light?			
Have work processes been assessed to see if any adjustments are needed?			
Are air			



conditioning / Humidifiers functioning efficiently?			
Is the environment too noisy?			
Does the role impact on fatigue (mental and physical)? Are you able to assess, monitor			
and respond to frequent changes in patient acuity / job demands? Are you able to concentrate to			
undertake and record complex medicine calculations /			
complex pieces of work? Do you have the ability to deal with emotionally			
challenging clinical / staff / customer situations? Etc.			
Does the role result in fatigue from standing?			
Do you have sufficient workspace?			



What are the hazards	Considerations	Who might be harmed and how	What is already being done	What further action is	Action by	Action by when	Date achieved
			Other risk / issues Please identify	į			
	How do you travel to work? Do you drive for business purposes?						
	Do you work ad hoc / regular overtime / on call?						
	in general? Are you a lone worker?						
conditions	shifts? Do you work shifts						
Working	working support you to perform effectively in your role? E.g. Ad Hoc Home Working Policy? Do you work night						
	Do you undertake remote working?						
	Are you able to move freely / adjust posture etc.?						



	including level of risk	necessary	whom	

PLEASE NOTE: The list above is not exhaustive. There may be other issues that are highlighted which should be considered when agreeing reasonable adjustments

CONFIRMATION OF COMPLETION OF REASONABLE ADJUSTMENTS IDENTIFIED

Details of adjustments agreed:				
Details of adjustments not approved (including reasons for the decision)				
Date of annual review meeting				
(N.B. this review can be cancelled if the employee decides the meeting is not required)				
I confirm that the meeting was undertaken for				
on and that any agreed adjustments listed above will be carried out.				

Version 1 Page 22 of 25



Signed:	_(Line Manager) Signed:
	_(Employee) Print name:
	_(Line Manager) Print name:
	_(Employee)

Version 1 Page 23 of 25



18 APPENDIX 4 – Menopause Advise Sheet – How To Talk To Your GP About Menopause

If you are suffering from menopausal symptoms to the point they're getting in the way of you enjoying life, it's time to talk to your doctor. But, sometimes, that's easier said than done.

We all know how difficult it can often be just to get an appointment, and then it's often only ten minutes. And talking about symptoms can be hard, let alone if you feel rushed or unprepared. So, what can you do? We've put together some helpful, straightforward tips to help you get the best from your appointment.

Don't wait. It is all too common for women to feel they must simply 'put up' with <u>menopausal symptoms</u> as a part of life, but if they are affecting you, there are things you can do, and support available. There is no need to wait until symptoms feel unbearable.

Read the NICE guidelines. This stands for National Institute for Health and Care Excellence and these guidelines are what your doctor will use to determine the type of conversations to have with you and treatments to offer. There are <u>guidelines for patients</u>, which are really useful to read before you see your GP, so you know what to expect.

Prepare for your appointment. It's easier for your doctor to understand what's going on if you provide them with all the information. That may sound obvious, but blood tests to say where you are on the menopause transition aren't always available or accurate – your hormones can fluctuate daily during this time. So, your doctor will be thinking about what to recommend for you, based on your symptoms.

Keep a <u>list of your symptoms</u>, your menstrual cycle, hot flushes, how you're feeling, and any changes you've noticed. Write them down, and take them to your appointment. Your doctor will thank you for it, and it's more likely that together, you'll find the right solution faster. And, if you have any preferences about how you manage your symptoms, tell them that too – for example, if you'd like to try hormone replacement therapy (HRT), or not.

Ask the receptionist which doctor is best to talk to about menopause. They are often the font of all knowledge at a surgery, and can help you find the best person to speak to – it might not be your usual GP, it could be someone who has had special training in the subject.

Ask for a longer appointment. If you don't think your standard appointment will be long enough, try to book a double appointment, as some surgeries do offer this.

Version 1 Page 24 of 25



Don't be afraid to ask for a second opinion. If you don't feel you've received the help you need, ask to speak to someone else. Don't be put off, you know how you're feeling, and how it's affecting you.

Ask if there is a menopause clinic in your area. Occasionally, there are regional clinics, specifically devoted to menopause. If there is one in your area, and you think this would be helpful, ask for a referral.

Take your partner or a friend with you. The chances are, you spend your life supporting others and, during menopause, it's <u>your turn to ask them for support</u>. Your partner, or a friend, will know how the symptoms are affecting you. They could support you at the appointment, and also find out how they can continue supporting you.

What to expect from your doctor

There are certain things a GP should – and should not – do during your appointment.

They should:

- Talk to you about your lifestyle, and how to manage both your symptoms, and your longer-term health;
- Offer advice on hormone replacement therapy and other non-medical options;
- Talk to you about the safety and effectiveness of any treatment.

They should not:

- Tell you that it's just that time of your life. Yes, menopause is a natural stage, but please don't feel that means you should have to put up with every symptom without help;
- Tell you they don't prescribe HRT. It's up to you what you want to try, and for them to say whether it could be right for you, depending on your medical history;
- Impose unnecessary time restrictions, such as they will only prescribe this once, or for a year or two. This is an ongoing conversation, and if your symptoms persist, you will still need help to manage them.

Remember, your GP is there to help and support you, and you should feel comfortable and confident in talking to them about your symptoms, and any help you need. Don't think you have to struggle through menopause when there is help and support available.

Version 1 Page 25 of 25